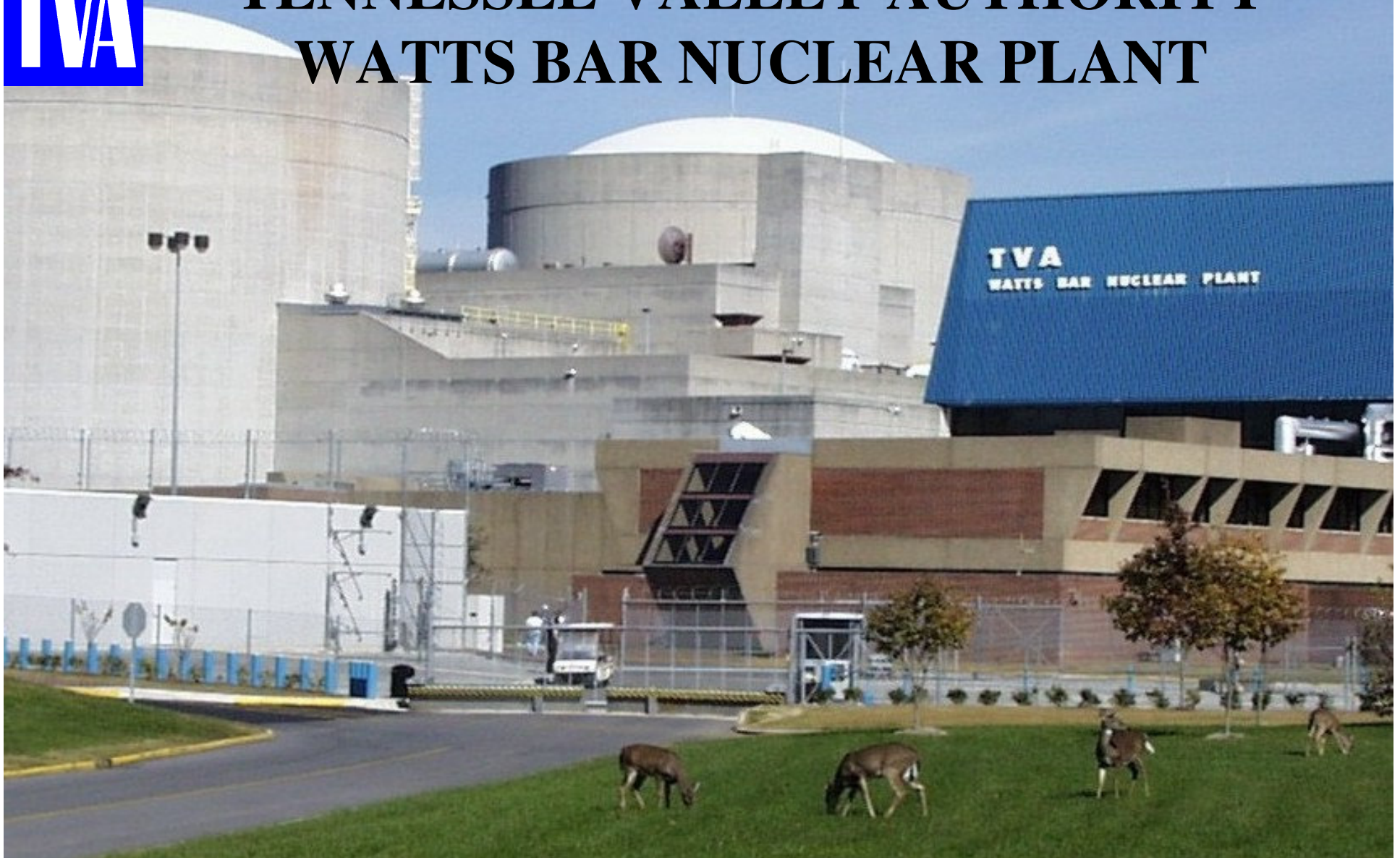




# TENNESSEE VALLEY AUTHORITY WATTS BAR NUCLEAR PLANT



**Masoud Bajestani**  
**WBN 2 Project Vice President**

# Project History

---



- May 1971- Application for Construction Permits for WBN Unit 1 and 2 requested
- January 1973 - Construction Permits for WBN Unit 1 and 2 issued
- October 1976 - Application for an Operating License for WBN Units 1 and 2 Requested
  - Opportunity for Hearing
- June 1982 - Safety Evaluation Report for Operating License for WBN Units 1 and 2 (NUREG – 0847) issued
- September 1985 - NRC “Show Cause” Letter to TVA



# Project History

---

- Late 1985 - WBN Unit 2 Construction Suspended
- May 1989 - Nuclear Performance Plan (NPP) Describes Actions to Identify and Correct Problems at WBN
- December 1989 - Safety Evaluation Report WBN NPP WBN Unit 1 (NUREG-1232)
- November 1990 - NUREG-0847 Supplement 5 issued
- October 1995 - FSAR Amendment 91 issued
- November 1995 - Low Power Operating License for WBN Unit 1 issued
- February 1996 - Operating License for WBN Unit 1 issued



# Project History

---

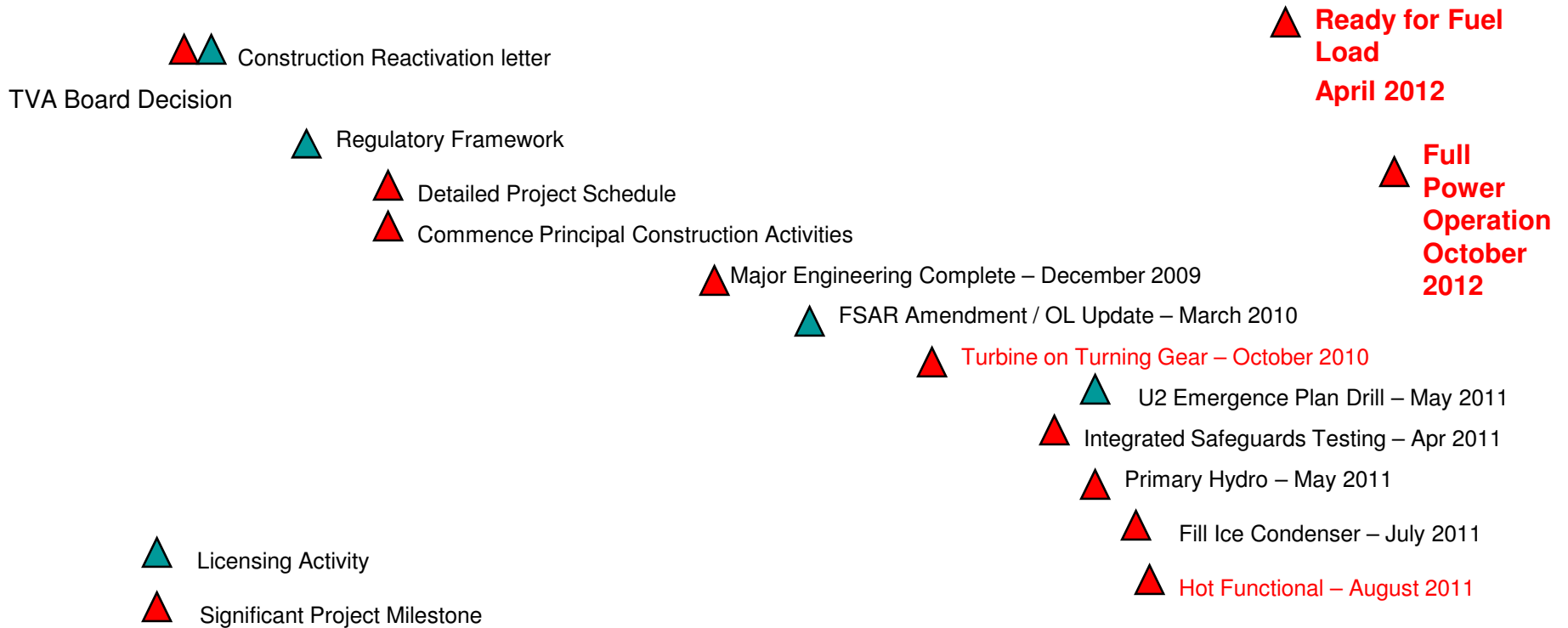
- July 2000 - TVA Formally Deferred WBN Unit 2
- January 2007 – Detailed Scoping Estimating Planning Study
- July 2007 - NRC Staff Requirements Memorandum
- August 2007 - TVA Board Approves 5 Year Program for Completion of Construction of WBN Unit 2
- August 2007 - Construction Reactivation Letter
- July 2008 - Construction Permit Extension

# WBN Unit 2 Integrated Schedule



FY 2007					FY 2008					FY 2009					FY 2010					FY 2011					FY 2012					FY 2013																																																																	
O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S

DSEP



# WBN Unit 2 Major Contractors

---



- Bechtel
  - Engineering, Procurement and Construction
- Siemens
  - Turbine/Generator Activities
- Westinghouse
  - NSSS Activities
- Day and Zimmerman NPS
  - Turbine Building Activities



# Installation Status

---

- Major structures complete
- System and component installations are substantially complete
  - Many components “borrowed” by the operating units
- Expect no more than minor degradation of components
- Engineering to complete design, upgrade baseline documents, incorporate key design changes to match operating unit, and complete work on CAPs and special programs



## WBN Unit 2 Activities

---

- Engineering
  - Walkdown packages
  - Calculations
  - Design changes
  - Corrective Action Program work
  - Review of historical documents
- Construction
  - Supports
  - Cable installation
  - Replacement of missing components
  - Refurbishment
  - Turbine upgrades
- Pre-operational Testing





## Staffing Projection

---

- Current project staffing is just over 2000
  - Approximately 525 in Knoxville
  - 1450 at the plant site
- Approximately 1000 +/- craft positions will be added over the next year
- Next year, major engineering work is expected to complete and staffing in Knoxville decrease with some staff moving to the site

# Watts Bar Unit 2 Project Status

---



- Tracking to complete within the 60 month schedule
- Critical path - delivery of key equipment
- Engineering and licensing activities are on schedule
- Bulk work behind schedule because not enough work packages ready for field work
- Staffing levels ramping up this fall
- First system turnovers should be in the first half of 2010



## Lessons Learned - Contracts

---

- Partnering arrangements should be completed prior to awarding a contract to a “lead” company
- Divisions of responsibilities between prime contractors clearly defined
- ASME code relationships between prime contractors designed and established prior to survey
- Include owner options to award work to other companies should performance warrant
- Include clear language defining rework, thresholds for programmatic issues and one time events, and responsibility for correction



## Lessons Learned - Processes

---

- Detailed review of the proposed procedures for all aspects of the project
  - Initiation of specific designs
  - Packaging for construction
  - Procurement
  - Work controls
  - Quality control
  - Generic construction guides
  - Work completion and closure
  - Construction turnover to testing
- Begin at the end to be sure the processes support the documentation required by the license
- Corrective Action Program should be tailored to construction



## Lessons Learned – People

---

- Major companies have generally been relegated to modifications of operating plants, considerably different from new nuclear construction
- Experience levels likely thin at all major players
  - OEM experience in PRA
  - Job planning
  - Supervision
  - Engineering/Field engineering
- Experienced oversight and mentoring
- Training/OJT
- Clear processes
- Owner should perform the pre-operational testing and augment the construction and engineering processes as a developmental tool for plant staffing (system engineers, maintenance personnel, etc)



## Lessons Learned – Material

---

- Supplier choices are more limited than during the original build of nuclear units
- Foreign suppliers for much of the large components
- ASME code suppliers
- Face to face meeting with proposed suppliers with owner oversight
- Supplier quality assurance program reviews prior to award
- Periodic visits during fabrication
- Critical performance tests witnessed by owner



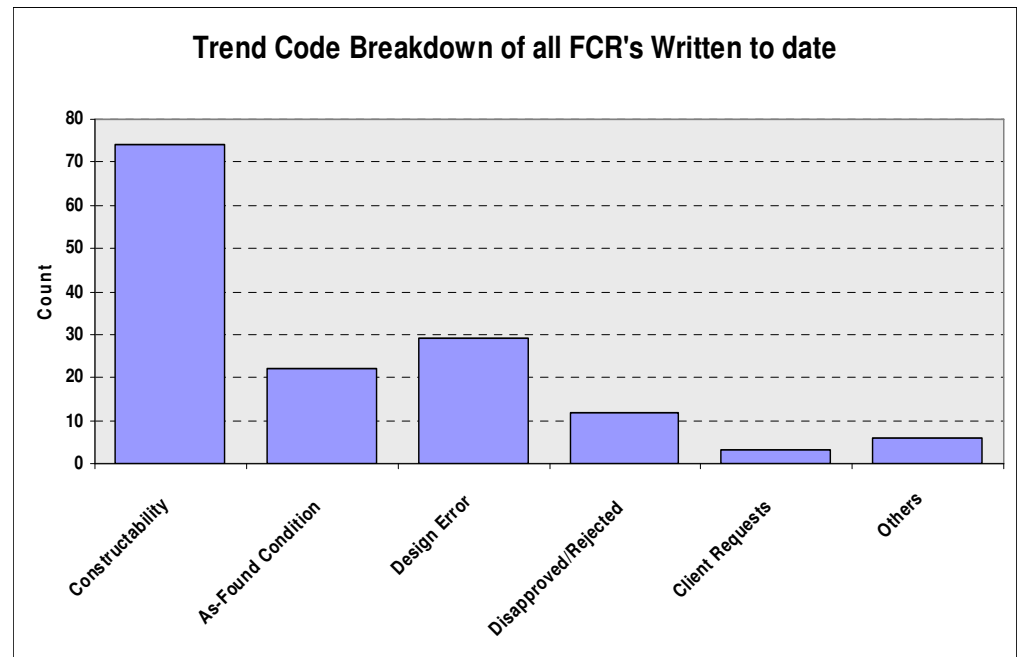
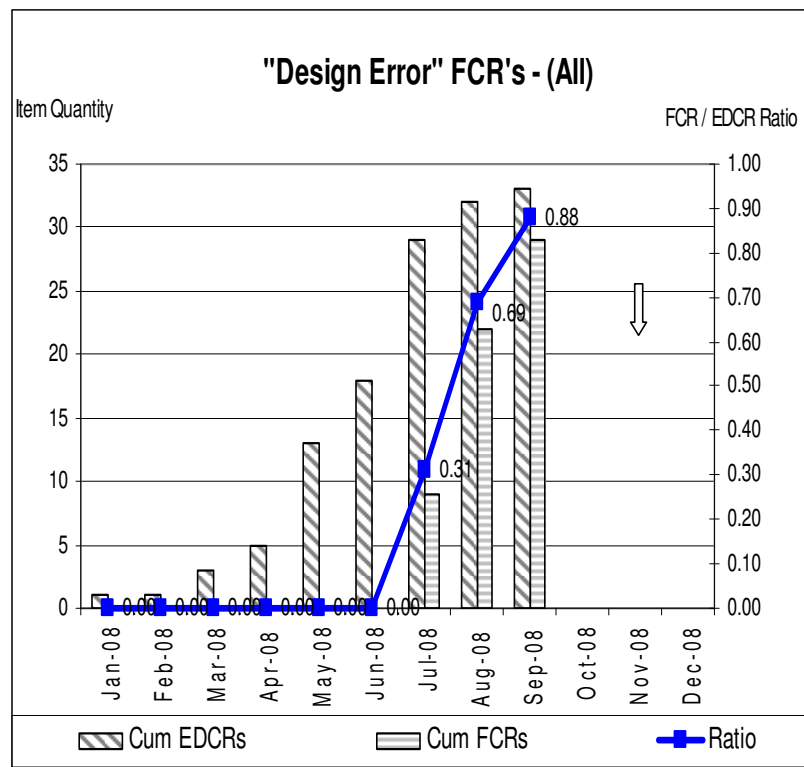
# Project Controls

---

- Owners – Intrude from day 1
- Expect production curves, metrics, schedules for all aspects of the project
- Effective monitoring of cost and schedule performance indices necessary for project success
- Sample curves follow

# Project Controls

- Some Indicators:

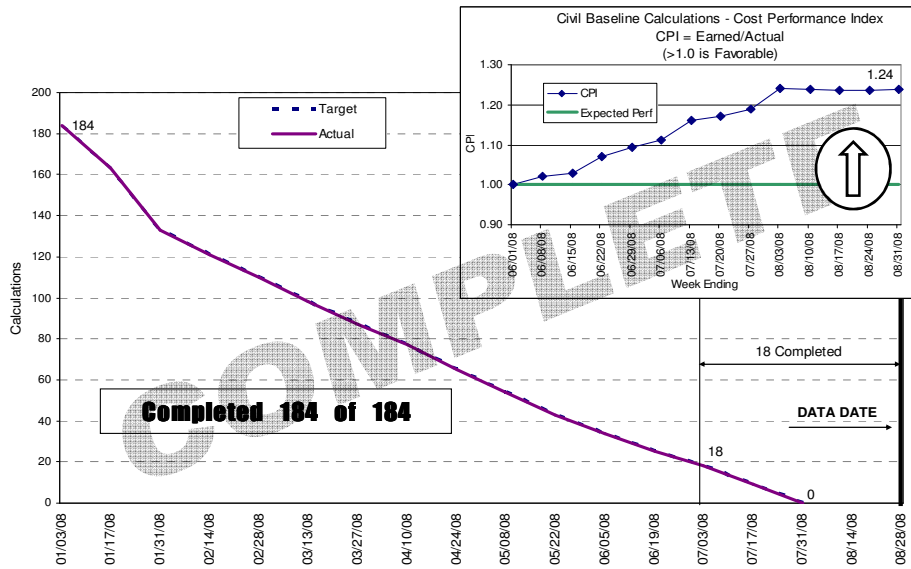




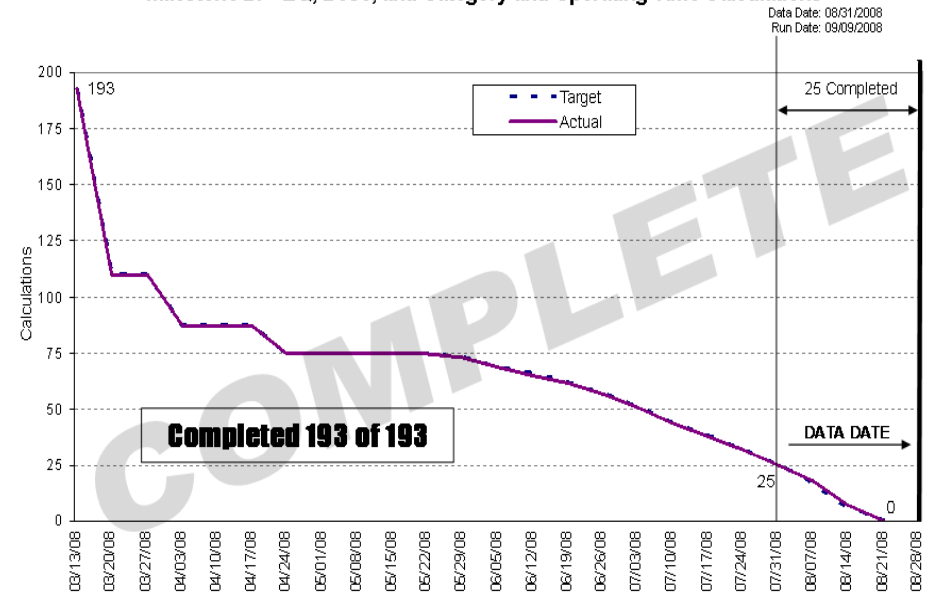


# Project Controls

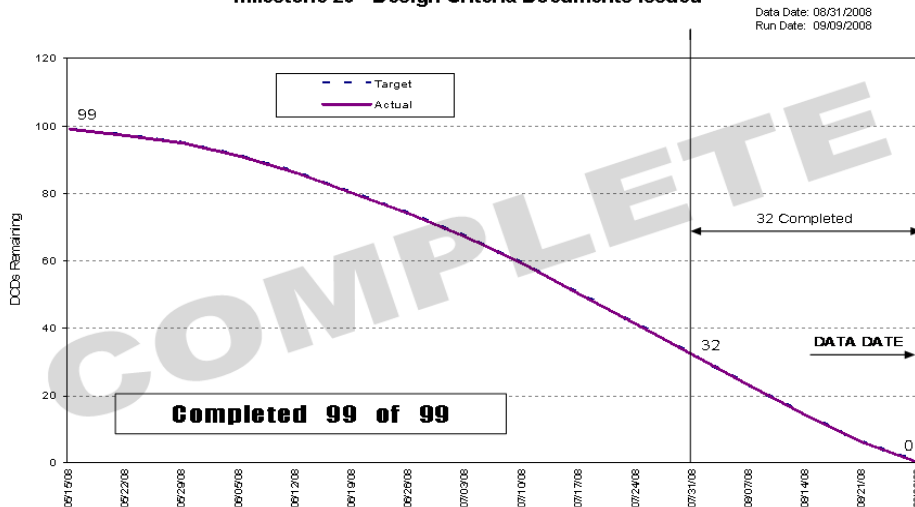
## Civil Baseline Calculations



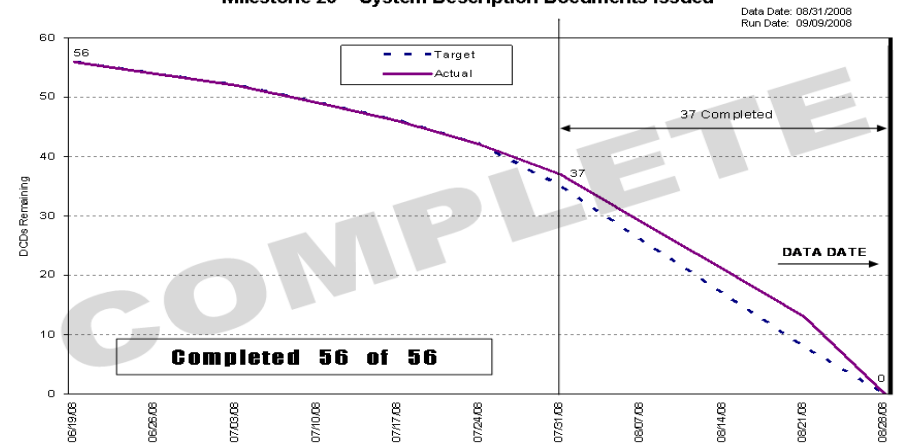
## Milestone 26 - EQ, Dose, and Category and Operating Time Calculations



## Milestone 26 - Design Criteria Documents Issued

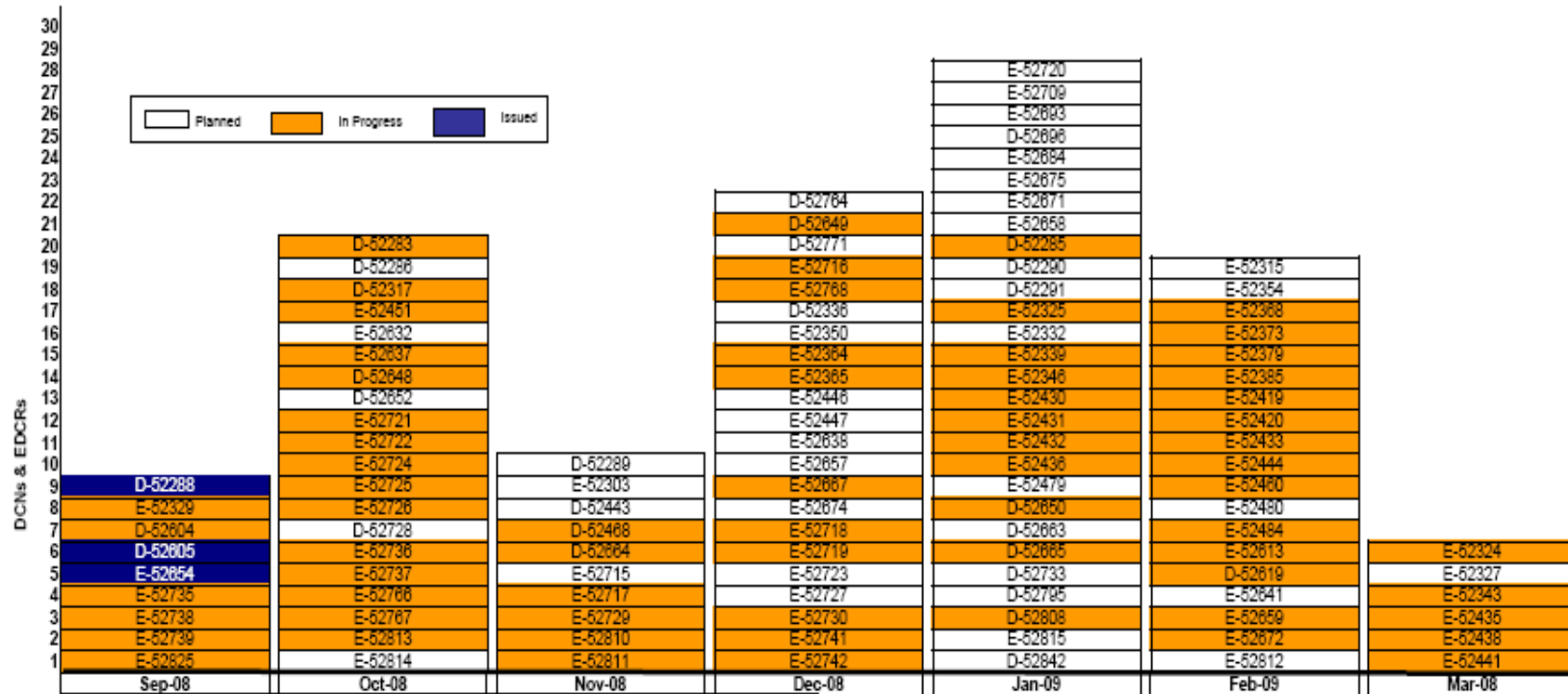


## Milestone 26 - System Description Documents Issued





# Project Controls



# Project Controls



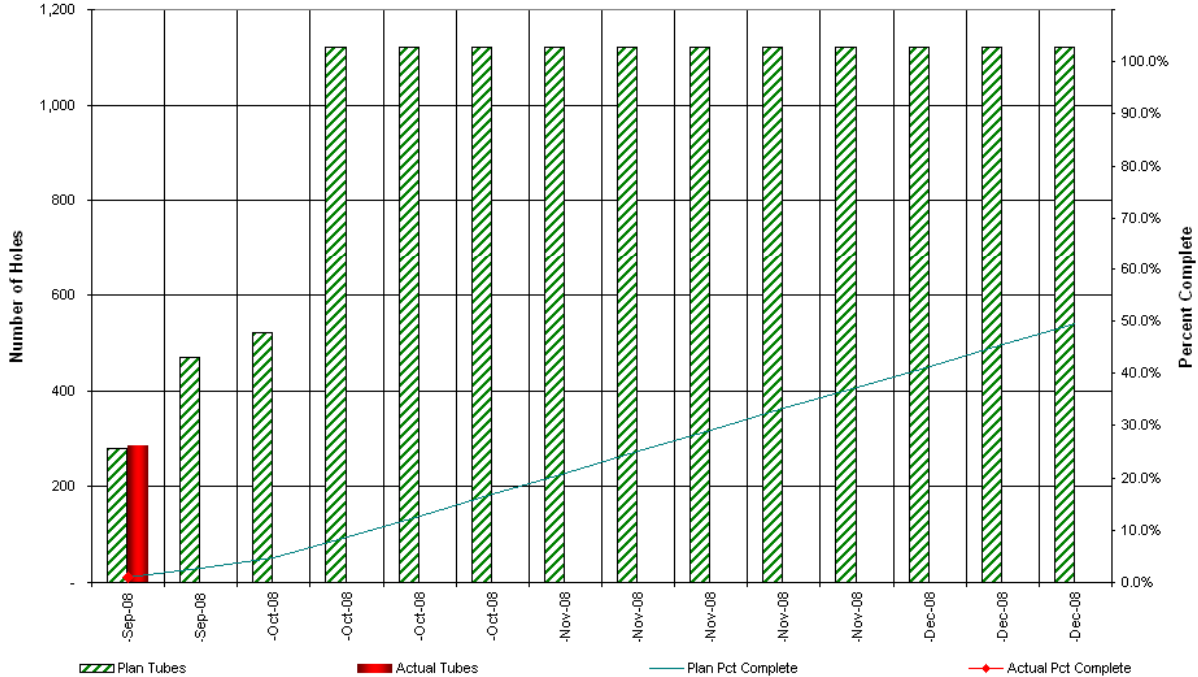
**TVA**

Job Number: 25402  
Job Location: Spring City, TN

## Watts Bar Unit 2 Completion Condenser Tube Installation Curve



Data Date: 23-Sep-08  
Run Date: 23-Sep-08



**Remarks**

Total Planned : 27410  
Actual Thru 22-Sep-08 : 284





## Closing Thoughts

---

- On line, on time, on budget is achievable provided everyone is prepared and is paying attention
- Experience levels for craft, engineers, management is thin for new nuclear construction
- Material suppliers are still “gearing up”
- Don’t underestimate ASME certificate acquisition process
- Owner should be involved and intrusive in the daily and big picture plans

# Questions

---



?